EXHIBIT EC/12

Chan, Esther

John McCooke From: Sent: 30 August 2016 09:18 Chan, Esther; Business Licence To: Subject: Re: Missed Call Hi Esther, it is fine, thanks for letting me know. Between me and you (and Lavine, she knows!) I am looking to sell The Good Ship. The business is loss making at the moment and I am not convinced that a music venue can survive on Kilburn High Road unless it does open until 4am but literally every problem we have at the moment happens after 215am on a Friday or a Saturday. A large percentage of those are caused by the build up of people that turn up between 215am and 3am. On Saturday night I had to go out and announce it to a good 50 people that we wanted to let them in (we wouldn't have wanted to let *all* of them in!) but we just were not allowed and thankfully they all pretty much dispersed in 5 minutes or so but sometimes we are not so lucky. So, I would hugely recommend that if the person who takes over from me is running a late licence bar that the last entry time is altered to 3am, that truly would dramatically cut down incidents because the crowd that builds up attracts a crowd. In the meantime though with effect from Friday I am going to voluntarily close at the weekend at 3am until further notice and see what effect it has. The net result of being closed is that Kilburn is a whole lot quieter but the bad guys have not gone away, instead they are now a bigger percentage, Nick Mortimer told me to expect more troublesome people arriving at our door when started IDing and indeed that has been the case but I think that Bar in West End Lane closing has been a bigger factor. There was a deeply unpleasant element using that who runs (the other late bar on West End Lane) would not let them in bar and last I know so undoubtedly a few of them are trying their luck in Kilburn. You may have seen this article about the it is pretty shocking; http://www.standard.co.uk/news/crime/man-stabbed-seven-or-eighttimes-as-20-people-clash-in-nightclub-brawl-with-bottles-and-bats-a3258806.html and from a licensee point of view this might look quite harsh; ""One of the concerns is that this male victim who has not co-operated with police may seek retaliation and often the first place people look for revenge is at the venue where these suspects may or may not frequent." However, I have little sympathy as the last time I was there, many moons ago the clientele was the most cocaine fuelled that I have ever seen in one room. Plus imagine hiring a door person who is the uncle of one of the local gangsters! So, the heat is just too much presently and I am a bit tired of dealing with the abuse of these people we will not let in. Hopefully Kilburn will turn a corner again, the local college students coming back next month will help, I know young people get a bad press but they are far, far better than a lot of the locals. Plus I heard that the people at are taking over the I know they have been at review lately but I think they are better operators than the previous ones. You probably already know that we do not open beyond midnight every other day of the week too, that has actually been the case for a good 3 years,

On Sat, Aug 27, 2016 at 11:43 PM, Chan, Esther < Esther.Chan@brent.gov.uk> wrote:

Also, do you have an address for Nick Mortimer's successor please?

Have a good week.

cheers John Dear John,

Sorry I was unable to return your telephone call on Friday as I was on annual leave. I will not be in the office until Wednesday 31st August. Any urgent matters, please email the licensing team via business.licence@brent.gov.uk or contact my manager Yogini Patel on 0208 937 5262.

Kind Regards
Esther Chan
Licensing Inspector
Planning, Transportation & Planning

Tel: 0208 937 5303

Congratulations to our young people in Brent for their fantastic A Level resultshttps://www.brent.gov.uk/council-news/press-releases/pr6367/>.

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John 07949 008253

all aboard...

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